SYSTEM WIDE AUTOMATED NETWORK WESTMONT, ILLINOIS ANNUAL FINANCIAL REPORT



FOR THE FISCAL YEAR ENDED June 30, 2020

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INDEPENDENT AUDITORS' REPORT

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INDEPENDENT AUDITORS' REPORT

November 4, 2020

The Administrators' Board System Wide Automated Network Westmont, Illinois

We have audited the accompanying financial statements of System Wide Automated Network (SWAN), as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise SWAN's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to SWAN's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of SWAN's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of SWAN, as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

System Wide Automated Network November 4, 2020 Page 2

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis as listed in the table of contents and budgetary information reported in the required supplementary information as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise SWAN' basic financial statements. The other supplementary information, is presented for purposes of additional analysis and are not a required part of the basic financial statements.

The other supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the other supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

SWAN has not presented a Management's Discussion and Analysis as required supplementary information that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Lauterbach & Amen, LLP
LAUTERBACH & AMEN, LLP

BASIC FINANCIAL STATEMENTS

Statement of Net Position June 30, 2019

See Following Page

Statement of Net Position June 30, 2020

ASSETS			
Current Assets			
Cash and Cash Equivalents	\$	1,841,237	
Accounts Receivable - Net of Allowances		75,207	
Inventory		1,733	
Prepaid Expenses		457,454	
Total Current Assets		2,375,631	
Noncurrent Assets			
Capital Assets			
Depreciable Capital Assets		367,779	
Accumulated Depreciation		(342,977)	
Total Net Capital Assets		24,802	
Other Assets - Deposits		27,333	
Total Noncurrent Assets		52,135	
Total Assets		2,427,766	

\$ 26,490 40,311 152,544 6,459 20,345 246,149

39,788

81,381

121,169

367,318

Total Liabilities		

Current Liabilities

Accrued Liabilities

Unearned Revenues

Compensated Absences Payable

Total Current Liabilities

Compensated Absences Payable

Total Noncurrent Liabilities

Accrued Payroll

Accrued Rent

Noncurrent Liabilities

Accrued Rent

NET POSITION

LIABILITIES

Investment in Capital Assets	24,802
Unrestricted	2,035,646
Total Net Position	2,060,448

Statement of Revenues, Expenses and Changes in Net Position - Budget and Actual For the Fiscal Year Ended June $30,\,2020$

	_	Original Budget	Final Budget	Actual
Operating Revenues				
Fees for Services and Materials	\$	2,740,626	2,740,626	2,740,120
Other Revenue - RAILS Support Grant		524,679	524,679	524,679
Grants		5,000	5,000	-
Reimbursements		9,221	9,221	22,178
Total Operating Revenues		3,279,526	3,279,526	3,286,977
Expenses Administration Operating Income (Loss)	_	3,371,976	3,385,086	3,138,801 148,176
Operating income (Loss)		(92,430)	(105,500)	140,170
Nonoperating Revenues Investment Income	_	22,000	22,000	23,104
Change in Net Position		(70,450)	(83,560)	171,280
Net Position - Beginning				1,889,168
Net Position - Ending				2,060,448

Statement of Cash Flows For the Fiscal Year Ended June 30, 2020

Cash Flows from Operating Activities Receipts from Customers and Users Other Receipts Payments to Suppliers	\$ 2,335,279 546,857 (3,310,973) (428,837)
Cash Flows from Investing Activities Interest Received	23,104
Net Change in Cash and Cash Equivalents	(405,733)
Cash and Cash Equivalents Beginning Ending	2,246,970 1,841,237
Reconciliation of Operating Income to Net Cash Provided (Used) by Operating Activities	
Operating Income (Loss) Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:	148,176
Depreciation Expense	31,647
(Increase) Decrease in Current Assets	(404,841)
Increase (Decrease) in Current Liabilities	(203,819)
Net Cash Provided (Used) by Operating Activities	(428,837)

Notes to the Financial Statements June 30, 2020

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of System Wide Automated Network ("SWAN") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of SWAN's accounting policies are described below.

REPORTING ENTITY

SWAN is a membership organization that is designed for libraries in and around Chicago to house their collections and data in a shared, collaborative environment. The SWAN organization was formed as an Illinois Intergovernmental Instrumentality in 2010. SWAN is governed by its Administrators' Board, comprised of seven library directors elected from the SWAN membership.

As defined by generally accepted accounting principles established by GASB, the financial reporting entity consists of the primary government. Financial accountability is defined as:

- 1. Appointment of a voting majority of the component unit's board and either (a) the ability to impose will by the primary government or (b) the possibility that the component unit will provide a financial benefit to or impose a financial burden on the primary government; or
- 2. Fiscal dependency on the primary government.

SWAN is not included as a component unit of any other entity.

BASIS OF PRESENTATION

In the Statement of Net Position, SWAN's activities are reported on a full accrual, economic basis, which recognizes all long-term assets/deferred outflows and receivables as well as long-term debt/deferred inflows and obligations. SWAN's net position is reported in two parts: investment in capital assets and unrestricted.

SWAN uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain government functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts. Funds are classified into the following categories: governmental, proprietary, and fiduciary. Each category, in turn, is divided into separate "fund types." SWAN utilizes only the proprietary fund type.

Proprietary funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Goods or services from such activities are provided to members or outside parties and are accounted for as enterprise funds.

Notes to the Financial Statements June 30, 2020

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

On the Statement of Net Position and Statement of Revenues, Expenses and Changes in Net Position, SWAN's activities are presented using the economic resources measurement focus as defined below. All proprietary funds utilize an "economic resources" measurement focus. The accounting objectives of this measurement focus are on the determination of operating income, changes in net position (or cost recovery), financial position and cash flows. All assets/deferred outflows and liabilities/deferred inflows (whether current or noncurrent) associated with their activities are reported. Proprietary fund equity is classified as net position.

In the Statement of Net Position and the Statement of Revenues, Expenses and Changes in Net Position, SWAN's activities are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets/deferred outflows, and liabilities/deferred inflows resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

ASSETS/DEFERRED OUTFLOWS, LIABILITIES/DEFERRED INFLOWS, AND NET POSITION

Cash and Cash Equivalents

Cash and cash equivalents on the Statement of Net Position and the Statement of Cash Flows are considered to be cash on hand and demand deposits.

Receivables and Prepaid Expenses

In the Statement of Net Position, receivables, if any, consist of all revenues earned at year-end and not yet received.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid expenses in the financial statements. The costs of prepaid expenses are recorded as expenses when consumed rather than when purchased.

Notes to the Financial Statements June 30, 2020

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

ASSETS/DEFERRED OUTFLOWS, LIABILITIES/DEFERRED INFLOWS, AND NET POSITION – Continued

Capital Assets

Capital assets purchased or acquired with an original, individual cost of \$5,000 or more are valued at cost where historical records are available and at an estimated historical cost where no historical records exist. Donated capital assets are valued at their acquisition value on the date received. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets, as applicable. Depreciation of capital assets in the proprietary fund types is computed using the straight-line method.

In SWAN's capital asset policy, the following estimated useful lives are used to compute depreciation:

Leasehold Improvements 8 Years

Computer Equipment 5 Years

Machinery and Equipment 25 Years

Compensated Absences

SWAN accrues accumulated unpaid vacation and associated employee-related costs when earned (or estimated to be earned) by the employee.

All vacation pay is accrued when incurred in the financial statements. SWAN records a liability for employees' vacation leave earned, but not taken at salary rates in effect at the end of the fiscal year. A portion of this liability will be paid within the next fiscal year.

Notes to the Financial Statements June 30, 2020

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued

ASSETS/DEFERRED OUTFLOWS, LIABILITIES/DEFERRED INFLOWS, AND NET POSITION – Continued

Net Position

In the basic financial statements, equity is classified as net position and displayed in two components:

Investment in Capital Assets – Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes or other borrowings, if any, that are attributable to the acquisition or improvement of those assets.

Unrestricted – The remaining amount of net position.

NOTE 2 – STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

BUDGETARY INFORMATION

Budgets are adopted on a basis consistent with generally accepted accounting principles. An annual budget is adopted for the enterprise fund by vote of the full membership and ratification of this vote by the Administrators' Board.

The Administrators' Board prepares the annual budget. The budget is prepared by category and includes information on the current year estimates. The proposed budget is presented to the full membership for review and voting prior to ratification of this vote by the Administrators' Board. The budget was amended once in fiscal year 2020.

NOTE 3 – DETAIL NOTES ON THE BASIC FINANCIAL STATEMENTS

DEPOSITS AND INVESTMENTS

Permitted Deposits and Investments – Statutes authorize SWAN to make deposits/invest in commercial banks, savings and loan institutions, obligations of the U.S. Treasury and U.S. Agencies, obligations of States and their political subdivisions, credit union shares, repurchase agreements, commercial paper rated within the three highest classifications by at least two standard rating services, Illinois Funds and the Illinois Metropolitan Investment Fund.

Notes to the Financial Statements June 30, 2020

NOTE 3 – DETAIL NOTES ON THE BASIC FINANCIAL STATEMENTS – Continued

DEPOSITS AND INVESTMENTS – Continued

Credit Risk, Custodial Credit Risk and Concentration Risk

Deposits. At year-end, the carrying amount of SWAN's deposits totaled \$1,841,237 and the bank balances totaled \$2,367,737.

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. SWAN minimizes this risk by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity, and investing operation funds primarily in shorter-term securities. SWAN held no investments at June 30, 2020; and therefore, they are not subject to interest rate risk.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. SWAN minimizes its exposure to credit risk by pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisors with which SWAN will do business, and by diversifying the portfolio so that potential losses on individual securities will be minimized.

Custodial Credit Risk – Deposits. In the case of deposits, this is the risk that in the event of bank failure, SWAN's deposits may not be returned to it. Per SWAN's investment policy, deposits are insured or collateralized with securities held by the pledging institutions. At year end, the bank balances of SWAN were fully covered by federal depository insurance.

Concentration of Credit Risk. This is the risk of loss attributed to the magnitude of SWAN's investment in a single issuer. SWAN's investment policy requires that investments be made only in securities guaranteed by the U.S. Government, or in FDIC insured institutions. Deposit accounts in banks or savings and loan institutions will not exceed the amount insured by FDIC coverage (unless adequately collateralized pursuant to Regulations of the Federal Reserve regarding custody and safekeeping of collateral). At year-end, SWAN does not have any investments over 5 percent of the total cash and investment portfolio (other than investments issued or explicitly guaranteed by the U.S. government and investments in mutual funds, external investment pools, and other pooled investments).

Notes to the Financial Statements June 30, 2020

NOTE 3 – DETAIL NOTES ON THE BASIC FINANCIAL STATEMENTS – Continued

CAPITAL ASSETS

Business-type capital asset activity for the year was as follows:

	Beginning			Ending
	Balances	Additions	Deletions	Balances
Depreciable Capital Assets				
Leasehold Improvements	\$ 6,895	-	-	6,895
Computer Equipment	324,383	-	-	324,383
Machinery and Equipment	36,501	-	-	36,501
	367,779	-	-	367,779
Less Accumulated Depreciation				
Leasehold Improvements	2,225	862	-	3,087
Computer Equipment	293,773	29,325	-	323,098
Machinery and Equipment	15,332	1,460	-	16,792
	311,330	31,647	-	342,977
Total Net Depreciable Capital Assets	56,449	(31,647)		24,802

Depreciation expense of \$31,647 was charged to the business-type activities.

LONG-TERM LIABILITIES

Long-term liability activity for the year ended June 30, 2020 was as follows:

Type of Liability	eginning Balances	Additions	Deductions	Ending Balances	Amounts Due within One Year
Accrued Rent Compensated Absences Total OPEB Liability	\$ 50,475 99,559 39,101	- 13,491 -	4,228 11,324 39,101	46,247 101,726 -	6,459 20,345
	 189,135	13,491	54,653	147,973	26,804

Notes to the Financial Statements June 30, 2020

NOTE 4 – OTHER INFORMATION

RISK MANAGEMENT

SWAN is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; natural disasters. These risks are provided for through commercial insurance policies purchased from independent third parties. Settled claims from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

COMMITMENTS

From July 2011 through June 2019, SWAN maintained a contract for services with the Reaching Across Illinois Library System (RAILS), a governmental entity. These services included, with some variations between contracts: administration, management, finance, human resources, bibliographic services, information technology support, use of facilities, utilities, telecommunications, vehicles, and all personnel salaries and costs. Under these agreements, SWAN either paid an amount to RAILS to partially reimburse RAILS for its contact expenditures incurred or received a support amount from RAILS to supplement the other support received.

In July 2019, this contract transitioned to an annual grant award from RAILS to SWAN, subject to an annual application and semi-annual report process. The services in the fiscal year 2021 grant agreement include use of meeting rooms, communication and collaboration opportunities and services, grant opportunities for new members, delivery services to Local Library System Automation Program (LLSAP) facility, help desk ticket system services, integrated library system (ILS) phone notification dialer co-location, and website provision and support. Under the grant, SWAN will receive payment from RAILS to supplement its other support in the total amount of \$562,018 during fiscal year 2021. This agreement is cancellable by mutual written consent or by either party upon 120 days' written notice to the other party. RAILS may terminate this agreement due to the discontinuation of sufficient funding from the Illinois Secretary of State upon written notice to SWAN effective as of the date of termination or the discontinuance of such funding.

In April of 2020, SWAN extended its contractual agreement with Sirsi Dynix for ILS software for an additional five years beginning May 1, 2020. This contract set the annual maintenance paid at \$488,744 for the first three years and capped increases at 1.9% for years four and five. This contract also set costs for new member libraries that join SWAN within the five year agreement. The addition of new products and services will result in additional expenses related to the contract, and the contract is cancellable beginning May 1, 2021. The remaining payment schedule, per the contract, is as follows:

Projected Due Date May 2021	\$ 488,744
Projected Due Date May 2022	488,744
Projected Due Date May 2023	498,030
Projected Due Date May 2024	 507,493
Total	 1,983,011

Notes to the Financial Statements June 30, 2020

NOTE 4 – OTHER INFORMATION – Continued

COMMITMENTS – Continued

During fiscal year 2020, SWAN completed the first year of a three year agreement with EBSCO Information Services for three software product subscriptions – OpenAthens, Novelist Select, and the EBSCO Discovery Services with Sirsi Dynix integration at a total set price of \$215,322. The remaining payment schedule, per the contract, is as follows:

\$ 217,475
219,650
437,125

SWAN entered into a seven year non-cancelable operating lease for office space beginning in March 2017. Minimum future payments under the lease agreement are as follows:

2021	\$ 76,615
2022	78,913
2023	81,281
2024	83,719
Thereafter	35,574
	356,102

In addition to the minimum rental payments, SWAN is required to pay its pro-rata share of real estate taxes, insurance, and operating expenses.

The lease calls for specified rent increases in future years. The lessors allowed SWAN to take occupancy of the premises for three months before the lease began and additionally abated the first six months of rent at the start of the lease. Total rent expense is being recorded on a straight-line basis over the term of the lease.

Rent expense for the year ended June 30, 2020 was as follows:

Payments:	
Minimum rentals	\$ 74,383
Contingent rentals	34,537
Change in accrued rent	(4,228)
Total	104,692

Notes to the Financial Statements June 30, 2020

NOTE 4 – OTHER INFORMATION – Continued

DEFINED CONTRIBUTION PLAN

SWAN provides retirement benefits for all of its full-time employees through a defined contribution plan. This plan was established with the International City Managers Association Retirement Corporation (ICMA-RC), an agent multiple-employer public employee retirement system that acts as a common investment and administrative agent for state and local governments and their instrumentalities throughout the United States. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings, SWAN's policy is such that SWAN contributes on behalf of each full-time employee 9.75% of the employee's earnings at the end of every biweekly payroll period. SWAN's contribution for the fiscal year ended June 30, 2020 was \$133,073.

Additionally, SWAN allows employees to contribute to Individual Retirement Accounts (IRA's), which are also administered by ICMA-RC, through biweekly payroll deductions.

SWAN's contributions for each employee (and interest allocated to the employee's account) are fully vested if the employee was hired prior to July 1, 2012. All employees hired after July 1, 2012 will be vested 100% after completing one year of service. SWAN's nonvested contributions and the interest forfeited by employees who leave employment before one year of service are used to reduce SWAN's contribution requirement to the remaining employees. The Executive Director and Administrators' Board are responsible for establishing and amending the plan provisions.

CONTINGENT LIABILITIES

Financial Impact from COVID-19

In March 2020, the World Health Organization declared the COVID-19 virus a public health emergency. As of the date of this report, the extent of the impact of COVID-19 on SWAN's operations and financial position cannot be determined.

OTHER POST-EMPLOYMENT BENEFITS

SWAN has evaluated its potential other post-employment benefits liability. Former employees who choose to retain their rights to health insurance through SWAN are required to pay 100% of the current premium. However, there is minimal participation. As SWAN provides no explicit benefit, and there is minimal participation, there is no material implicit subsidy to calculate in accordance with GASB Statement No. 75, Accounting and Financial Reporting for Post-Employment Benefits Other Than Pensions. Therefore, SWAN has not recorded a liability as of June 30, 2020.

OTHER SUPPLEMENTARY INFORMATION

Schedule of Operating Expenses - Budget and Actual For the Fiscal Year Ended June 30, 2020

	Original	Final	
	Budget	Budget	Actual
Operations			
Personnel			
Salaries and Wages	\$ 1,546,800	1,546,800	1,389,416
Payroll Taxes and Benefits		, ,	
Health, Dental, Life and Disability Insurance	234,600	234,600	166,733
Retirement Benefits and Administration	140,900	140,900	134,073
Other Fringe Benefits	7,600	7,600	418
Social Security Taxes	118,400	118,400	100,817
Unemployement Insurance	-	-	8,930
Worker's Compensation	2,200	2,200	3,228
Total Personnel	2,050,500	2,050,500	1,803,615
Equipment and Software Maintenance Expense	653,700	653,700	658,161
Library Materials and Supplies			
Computers, Software and Supplies	62,426	62,426	59,248
E-Resources	500	500	-
General Office Supplies and Equipment	4,000	4,000	5,318
Postage	900	900	597
Print Materials	8,000	8,000	1,915
Total Library Materials and Supplies	75,826	75,826	67,078
Building and Grounds			
Rent	105,904	105,904	104,692
Utilities	6,400	6,400	5,675
Property Insurance	1,500	1,500	1,543
Repairs and Maintenance	1,180	1,180	891
Custodial Service and Supplies	8,500	8,500	9,320
Other Building Maintenance	100	100	145
Total Building and Grounds	123,584	123,584	122,266
Conferences, Training and Travel			
Conferences and Training	16,900	16,900	23,990
Travel	•	•	,
In-State	2,200	2,200	1,658
Out-of-State	11,000	11,000	1,410
Total Conferences, Training and Travel	30,100	30,100	27,058

Schedule of Operating Expenses - Budget and Actual - Continued For the Fiscal Year Ended June $30,\,2020$

		Original Budget	Final Budget	Actual
Operations - Continued				
Professional and Contractual Services				
Accounting	\$	8,445	21,555	8,410
Consulting		2,000	2,000	1,040
Equipment Rental		3,700	3,700	3,049
Group Purchases		721	721	12,956
Information Services		336,200	336,200	322,033
Legal		5,000	5,000	6,956
Liability Insurance		8,900	8,900	9,153
Other Contractual Services		52,900	52,900	44,648
Telephone and Telecommunications		19,400	19,400	20,510
Total Professional and Contractual Services		437,266	450,376	428,755
Miscellaneous				
eCommerce		-	-	43
Other		1,000	1,000	178
Total Miscellaneous		1,000	1,000	221
Depreciation		-	-	31,647
Total Operating Expenses	_	3,371,976	3,385,086	3,138,801