

System Wide Automated Network

# SWAN Fees Committee Report

Study & Recommendations

October 11, 2017 (ver. 2)

This version updates the August 30, 2017 document

- Updated Appendix A Public Library Fee Chart
- Updated Appendix D Comparison Chart
- Additional explanation of public library fee formula
- Additional EAV formula
- Identified SWAN Cataloging Libraries
- Minor edits

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# SWAN Fees Committee

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## Introduction

The charge of our committee was to present a report on alternative fee structures for SWAN and make a recommendation of a fee structure to the SWAN Board.

- Examine the current SWAN fees based on four elements;
- Present existing fee structures for other library consortia;
- Present new structures for consideration for SWAN for possible FY2019 (July 2018) start

## Goal of the Revised Fee

The questions we have attempted to address throughout are based on two goals: first, does this support resource sharing, and secondly, is this formula sustainable?

## Recommendation

The goal of a revised SWAN fee formula is (1) Resource sharing, and (2) Sustainability. Using these as our guiding principles, we utilized specific metrics that could measure the contribution to resource sharing to the consortium and identify tactics that are sustainable. We define sustainable as a consistent, verifiable metric, and in addition, a metric that is well-grounded within a membership fee formula for SWAN's foreseeable future.

The academic membership fee is based on a similar model as CARLI's I-Share membership fee. We believe this is equitable for these institutions. Comparable pricing helps reinforce the importance of the academic I-Share consortium by eliminating competition for library members based solely on cost.

### Academic Libraries

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- 1) Student Population (ISBE Profile), rounded to nearest 1,000 X 2**
  - 2) Title Count rounded to nearest 1,000 / 3**
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School membership in SWAN will require a formal partnership with a public library in SWAN. This partnership will ensure sustainability and balanced use of consortium support, while facilitating year-round library use for students affiliated with those schools.

### School Libraries

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- 1) Student Population (Illinois Report Card), rounded to nearest 1000 X 5**
  - 2) Building Location/Branch Fee \$2,500 per building**
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Special libraries' contribution to the consortium is primarily titles in print, which is why this metric was used.

**Special Libraries**

<b>1) Title Fee (Tier 1 &lt;10,000 \$7,500; Tier 2 &lt;40,000 \$10,000; Tier 3 &gt; 40,000 \$12,500)</b>
<b>2) Building Location/Branch Fee \$2,500 per building</b>

Public libraries represent the majority of member institutions in SWAN. The goal of a Base Fee is to ensure all public libraries pay an amount sustainable to the consortium. The Public Library Fee is based on what the library can afford based on "income" i.e. tax revenue.

**Public Libraries**

<b>1) Base Fee, based on 50% needed SWAN revenue from public libraries</b>
<b>2) Public Library Fee, based on Property Tax Income as a percentage of remaining 50% of needed SWAN revenue from public libraries</b>
<b>3) LLSAP Grant Award Discount, based on the total amount of LLSAP funding divided by the count of public libraries in SWAN</b>

The calculation for public libraries will change each fiscal year in SWAN depending on required revenue. The calculations below will change depending on the number of public libraries and the total property tax data.

<b>SWAN Budget Revenue Needed from Public Libraries \$3,196,800 Example Estimate</b>	<b>% Formula for SWAN Public Library</b>	<b>Total Amount of Revenue Needed per Calculation</b>	<b>Formula</b>	<b>Cost per Count</b>
<b>Base Consortium Fee (All public libraries pay)</b>	50% of \$3,196,800 =	\$1,598,400	\$1,598,400 divided by 91 public libraries =	\$17,565 per library
<b>Public Library Formula (Tax Revenue)</b>	50% of \$3,196,800 =	\$1,598,400	\$1,598,400 divided by \$165,766,391.51* in total tax revenue =	\$0.00964 per property tax dollars received
<b>* \$165,766,391.51 is the total amount of taxes paid to public libraries in 2016.</b>				

**Public Library Example**

<b>Base Fee (all public libraries pay)</b>		\$17,565
<b>Public Library Fee (based on County Tax)</b>	County Tax paid to this library is \$1,063,259.16 X \$0.00964 =	\$10,252
<b>LLSAP Grant Award Discount</b>		(\$6,582)
<b>Public Library Fee Total</b>		<b>\$21,235</b>

## Need for Change

The Fees Committee made the following observations of the existing SWAN fee formula.

- SWAN is a multi-type consortium which complicates a single fee structure
- Use of metrics such as circulation and title count are unable to capture usage of new consortia services like eBook integration and article search integration
- Counting library staff connections for licensing runs counter to the unlimited model SWAN has created with its vendor SirsiDynix

### Current Fee Structure for SWAN

Each of the four components is allocated a percentage of the total revenue budget target.

<i>Current SWAN Fee Components</i>	<i>% of Total Revenue Needed</i>
Library Fee	28%
Circulation Count Fee	15%
Staff License Count Fee	22%
Title Count Fee	35%

These percentages in the current formula were arrived at after analysis of other library consortia models. Additionally, three year averages for circulation and title counts are used in the SWAN formula. This includes a discount for SWAN cataloging libraries set at 15%, which is called the “Cataloging Consideration.”

SWAN revenue is structured around a breakeven budget, meaning that any other revenue source such as LLSAP funding or investment income, is deducted before determining what revenue must be collected in SWAN Fees.

## Research

The SWAN Fees Committee moved forward with an understanding of the work of its 2012 report.<sup>1</sup> In addition, we discussed the fee formulas of the LINC and MAGIC consortia, as well as a consortium outside of Illinois.

### LINC Formula

LINC was and has always been 99.9% funded by its member libraries. Except for one Illinois State Library grant for a server in the late 1990’s and E-rate funding for a few years, this has always been the case.

<sup>1</sup> See 2012 “Final Report” <https://support.swanlibraries.net/content/swan-fees-committee>

LINC was never considered an LLSAP and therefore has not received any in-kind or financial assistance from DuPage Library System or RAILS.

In 1992, the operating fees of the 9 libraries were based on a “port” or “simultaneous” user fee structure. In the 25-year history of LINC, there have been approximately 6 fee increases and only one in the last 10 years. These fees were divided between operating costs and a development/growth fund. As ports and simultaneous users became outmoded, a different fee structure was developed. Because of the limited number of libraries and the efforts to keep costs down, the consortium offered a flexible, and albeit, loosely defined set of fees. The goal of the fees has always been to be fair and flexible since the membership varies in its demographics and revenues. A minimum and maximum annual fee were established so that the 2 smallest libraries would have a base cost and the two largest libraries would have unlimited use of the ILS with no cost increase. The fees were then based on usage, circulation, population served, and number of items in the database. These fees range from \$40,000 to \$100,000 between the 8 libraries.

In the past few years, there was an effort to change the fee structure but instead the focus changed to look at adding libraries or joining another consortium.

**MAGIC Formula**

MAGIC membership fee calculation has the following factors.

- 1) Base membership fee
- 2) Building fee
- 3) Sum of Holdings + Circulation (reciprocal borrowing and interlibrary loans are not included)
- 4) Optional modules and services (e.g. Acquisitions, custom reports)

While both holdings and circulation factor in the fee formula, their values summed determine the monthly fee multiplier.

<i>MAGIC Component</i>	<i>Monthly Fee</i>
Membership Fee	\$100/agency
Building Fee	\$25 per additional building (e.g. branch libraries or school libraries)
Sum of Holdings + Annual Circulation (unit use fee)	\$0.00 per unit use below 35,000 (included in membership fee) \$0.011 per unit use from 35,000 to 200,000 \$0.010 per unit use from 200,000 to 500,000 \$0.009 per unit use over 500,000

The impact of this formula resulted in the inequity of larger public libraries subsidizing academic, special and small libraries. MAGIC Membership Fees ranged from \$1,200 to approximately \$61,000. Of the 14 MAGIC libraries, five were assessed minimal membership fees at the \$1,200 level. This inequity largely contributed to the consortium's lack of long-term sustainability and challenges of multi-type representation.

### **Old Colony Network**

The Old Colony Library Network in Massachusetts has 9 factors.

- 1) Number of Branches
- 2) Common charge (35% of the operating budget shared equally among all members)
- 3) Populations Charge
- 4) Equalized Valuation - a Massachusetts formula that ranks the relative wealth of cities and towns
- 5) # of Symphony Workflows stations
- 6) FTE Library Staff
- 7) Prior year Materials Budget
- 8) 5-year average circulation
- 9) Credit for interlibrary lending within the consortia

The Old Colony Network formula is typical in the metrics/factors used within consortia, but is atypical in the number of them employed all at once.

### **Fees Scenarios Created**

The Committee began its work in June 2016 by gathering various data. SWAN obtained IPLAR data from RAILS for the 2014 year. We continued to use the older SWAN circulation and title count data as a comparison against the current, frozen membership fees. This allowed us to compare fee scenarios where the data allowed the scenarios to intersect.

The Fees Committee created SWAN fee scenarios based on the following models:

1. Formulas for academic, public, school, and special libraries
2. Explored the role of EAV, library service population, operating budget, and library revenue within formulas
3. Formulas that move away from metrics such as staff connections, annual circulation, and title counts
4. Formulas that utilized a minimum participation fee, and an equalizer fee whereby no library would exceed a set fee amount

The exercise of creating various fee scenarios allowed the committee to examine how fees could be approached for a consortium of 97 full member libraries.

## Usage as a Metric for Fees

Usage as a concept is an admirable goal, but the data elements or metrics available have become problematic measures of usage within a consortium. Counts of titles and circulation are an incomplete picture of how a contemporary library measures its services and the same can be said of SWAN.

- SWAN provides 3<sup>rd</sup> party integration with 46 services that connect to SWAN in various ways (SIP2/API/data extracts)
- Tools such as the statistical reports and analytics are value-added services that are not reflected in any usage metric
- eBook integration across the membership on four platforms has no measurable statistic within SWAN, specifically if one is seeking a metric that is not self-reported
- Online subscription database search (EDS “article search”) within SWAN’s catalog constitutes a new value-added service that is not reflected in usage metrics
- Unlimited access to instruction and support from SWAN reflects what is expected of any technology provider

Additional usage of SWAN as a library consortium was considered in the following areas:

### Library Card Holders

The metric of library cards present in the ILS is problematic for a number of reasons and was not considered. Library practice around expiring cards, purging card issued, and cards issued to reciprocal borrowers from Chicago Public Library or nearby non-SWAN libraries is evolving and in several cases the number of cards issued are larger than the population of the library service area.

### Library Staff Usage of SWAN, AKA Ports/Staff Licenses

The old model of the ILS was to run all of library staff functions through a single client. In the current setting for SWAN, this is no longer possible. Under the contract arrangement with SirsiDynix the simultaneous staff connections are unlimited and this arrangement was loudly welcomed by library staff. The use of BLUEcloud Analytics is an example of a newly offered tool with its own interface, as is OpenAthens and EBSCO Discovery Service (EDS). As SWAN moves away from the traditional ILS client and towards a collection of web-based tools, it will need to retain flexibility with the services it offers to libraries.

### Use of SWAN Support Staff

If metrics such as the number of support tickets opened were used, it was believed this could result in libraries from being discouraged from using SWAN support. This could lead to a cycle where avoiding support as a means to lower membership fees results in degrading the quality of the consortium. Another factor to consider pertains to our goal of sustainability: it would be nearly impossible to provide an interested library a quotation of a membership fee in SWAN if a metric such as SWAN support usage were considered.

## **Conclusion**

Metrics based on usage was less problematic for academic, schools, and special libraries in SWAN, as the counts are based on how this smaller group of libraries is contributing to resource sharing. For the 91 public libraries in SWAN the goal of sustainability guided the Fees Committee towards its final recommendation of using library property tax funding as the metric upon which to create a fee formula. Simply put, SWAN is offering a high-quality resource sharing system with many options for multitype libraries.

## **Public Library Funding**

The Committee studied operating budget, materials budget, and EAV. We decided property tax income received was the most consistent for the formula based on data verification and collection. County data is gathered by an independent third-party and does not rely on self-reporting by libraries.

### **Why Not Use the Annual Audit?**

Use of the public library audit as a basis of the fee formula is problematic. If you have a budget of less than \$850,000 the library is not required to perform an audit. A quick check of the membership list identified 31 of the 97 would fit into this category.

### **Why Not Use Equalized Assessed Value (EAV)?**

EAV has been used in the past in combination with population counts to arrive at group purchases SWAN had coordinated with MLS/RAILS. The Fees Committee completed and studied several fee scenarios where EAV reported in IPLAR was a metric. EAV proved to be problematic in the scenarios created.

EAV numbers can be impacted by TIF districts in some communities. EAV numbers can be problematic due to the vagaries of the underlying taxable properties/parcels within the SWAN service area. For example, some communities in SWAN have an overabundance of industrial/commercial properties compared to residential one's; in those cases, the EAV for those communities will be relatively high and not necessarily reflective of the needs or usage of the local library. In other communities that may have only modest residential parcels and few industry/commercial properties, the EAV may be relatively low, but the library needs may not be reflective of that low EAV. Therefore, EAV is a number that is not necessarily optimal for comparative purposes.

EAV is a part of the calculation used to determine a library's tax revenue. However, the actual dollars extended or received by a library can/will be impacted by a variety of factors such as tax appeals at the county/state level. Discussion within the Fees Committee about EAV led the group to explore county property tax data as a number to use within the SWAN membership fee formula.



### **Conclusion & Recommendation: County Property Tax Data**

The formula uses property tax for what is collected, not what is levied. Each county treasurer provides the data online or an option to request this information via FOIA. The intention will be to average this data over rolling three years. For the first year of this formula only the 2015 data was used. The use of a 3-year average will mitigate property tax changes due to library capital expenses such as a bond payment for building renovations.

#### **Cook County Tax Payments**

Source: Cook County Treasurer

Website: <https://www.cookcountytreasurer.com/freedomofinformationact.aspx>

Data collected: FOIA request for 91 SWAN public libraries, "Agency Collection Distribution Report Tax Year 2015, Through 5/31/2017"

#### **DuPage County Tax Payments**

Source: Dupage County Treasurer

Website: <https://www.dupageco.org/Treasurer/distsearch.aspx>

Data collected: Tax year 2015 payments distributed in 2016

#### **Kane County Tax Payments**

Source: Kane County Treasurer

Website: <http://www.kanecountytreasurer.org/Tax%20District%20Settlement%20Sheets.htm>

Data collected: Final Settlement Sheet Tax Year 2015, Distribution Summary

#### **Will County Tax Extension**

Source: Will County Clerk

Website: <http://assets01.aws.connect.clarityelections.com/Assets/Connect/RootPublish/will-il.connect.clarityelections.com/Tax%20Extension/2016LevyYearReports/TaxRates/Libraries.pdf>

Data Collected: "2015 Levy: Statement of Account of Current Taxes Collected and Distributed To"

## **SWAN Cataloging Libraries Discount**

The Committee discussed the past practice of providing discounts for SWAN Cataloging Library members. We recommend the elimination of this discount.

As the SWAN membership expands and includes additional libraries who have cataloged their own items and shared in consortium-wide cataloging practice, the reliance on individual cataloging libraries lessens. Shared stewardship of the database, under the direction of SWAN's Bibliographic Services team, distributes responsibility throughout the membership. Collective cataloging expertise within SWAN comes from both cataloging and non-cataloging libraries through participation in cataloging user group networking, review of standards, and consistent practice.

The decision to be a Cataloging Library carries both responsibility of the member library to catalog items received by their library and increased access to automation tools to facilitate the library's desired work

processes. By weighing additional responsibilities with the benefits afforded a Cataloging Library, value is realized by both the SWAN membership and the cataloging library member. Thus, our recommendation is to eliminate the cataloging libraries discount.

### **Equalizer Fee**

The Fees Committee in its final step of all scenarios created, assessed the impact of the fee changes. For the recommended multitype fee formula we considered formulas that utilized an “equalizer fee” whereby no library would exceed a set percentage, or fall below a set percentage. We recognize that for the first year of the new SWAN membership fee the impact upon some of the libraries would result in a higher increase. This is particularly true for the five SWAN Cataloging Libraries with the 15% discount being removed. In multiple scenarios, the fees for the entire consortium rose as a result. This dynamic result of having to make up lost revenue increases the fees for the entire membership. In some scenarios, the equalizer results in a discount that is beneficial to a very small group of libraries. For these reasons, we do not recommend the use of the equalizer fee.

### **LLSAP Funding Award**

SWAN’s status as an official LLSAP of RAILS results in State funding directed towards library resource sharing in Illinois. The Fees Committee recommends the LLSAP funding be presented as a membership fee discount or an “award.” The use of this LLSAP Funding Award within the fee chart allows SWAN libraries to have an idea of what membership fees would be without LLSAP funding (see the “No State Funding” column of the public library fee chart). The use of the LLSAP Funding Award within the chart highlights the contribution of State LLSAP funding and its value to each public library within SWAN.

## Appendix A: New FY19 Fee Chart Scenario Created by Committee

### Academic, School, and Special Libraries

Academic, school, and special libraries in SWAN should refer to the Recommendations section of this report to understand the formulas recommended.

#### Academic Libraries:

- 1) Student Population (ISBE Profile), rounded to nearest 1,000 \* 2
- 2) Title Count rounded to nearest 1,000 / 3

	Population	Title Count	Pop Fee (1)	Title Fee (2)	Total
National University of Health Sciences	710	36,771	2,000	12,333	14,333
Prairie State College	4,464	32,250	8,000	10,667	18,667

#### School Libraries:

- 1) Student Population (Illinois Report Card), rounded to nearest 1000 \* 5
- 2) Building Location/Branch Fee \$2,500 per building

	Population	Buildings	Pop Fee (1)	Building Fee (2)	Total
Bensenville School District #2	2,159	3	10,000	7,500	17,500

#### Special Libraries:

- 1) Title Fee (Tier 1 <10,000 \$7,500; Tier 2 <40,000 \$10,000; Tier 3 > 40,000 \$12,500)
- 2) Building Location/Branch Fee \$2,500 per building

	Title Count	Buildings	Title Fee (1)	Building Fee (2)	Total
Brookfield Zoo	8,502	1	7,500	2,500	10,000
Morton Arboretum	29,136	1	10,000	2,500	12,500
The Theosophical Society in America	32,478	3	10,000	7,500	17,500
<b>Total Revenue</b>					<b>90,500</b>

## New FY19 Public Library Fee Chart: LLSAP Funding Scenario Using RAILS FY19 Level Funding (Chart Updated October 9, 2017)

Using the Fees Committee recommended formula for calculating public library SWAN Membership Fees. \*\*RAILS funding to SWAN for FY19 is \$598,985.\*\* Final membership fees will be provided at the March 2018 SWAN Quarterly meeting. Refer to the Recommendations section of this report to understand the formula recommended.

SWAN PUBLIC LIBRARY	Public Library Base Fee	Public Library Funding Fee	Base + Funding Fees (No State LLSAP Grant)	State LLSAP Grant Discount	Public Library Fee Total (FY19 Est)
Acorn Public Library District	\$ 17,565	\$ 10,252	\$ 27,817	(\$6,582)	\$ 21,235
Alsip-Merrionette Park Public Library District	\$ 17,565	\$ 27,735	\$ 45,300	(\$6,582)	\$ 38,717
Batavia Public Library District	\$ 17,565	\$ 32,349	\$ 49,914	(\$6,582)	\$ 43,332
Bedford Park Public Library District	\$ 17,565	\$ 11,996	\$ 29,560	(\$6,582)	\$ 22,978
Beecher Community Library District	\$ 17,565	\$ 2,796	\$ 20,361	(\$6,582)	\$ 13,779
Bellwood Public Library	\$ 17,565	\$ 16,756	\$ 34,321	(\$6,582)	\$ 27,739
Bensenville Community Public Library District	\$ 17,565	\$ 14,381	\$ 31,946	(\$6,582)	\$ 25,364
Berkeley Public Library	\$ 17,565	\$ 3,535	\$ 21,100	(\$6,582)	\$ 14,517
Berwyn Public Library	\$ 17,565	\$ 31,937	\$ 49,502	(\$6,582)	\$ 42,920
Bloomington Public Library	\$ 17,565	\$ 27,135	\$ 44,699	(\$6,582)	\$ 38,117
Blue Island Public Library	\$ 17,565	\$ 10,531	\$ 28,096	(\$6,582)	\$ 21,514
Bridgeview Public Library	\$ 17,565	\$ 12,482	\$ 30,047	(\$6,582)	\$ 23,465
Broadview Public Library District	\$ 17,565	\$ 12,437	\$ 30,002	(\$6,582)	\$ 23,420
Brookfield Public Library	\$ 17,565	\$ 20,825	\$ 38,390	(\$6,582)	\$ 31,807
Calumet City Public Library	\$ 17,565	\$ 16,095	\$ 33,660	(\$6,582)	\$ 27,078
Calumet Park Public Library	\$ 17,565	\$ 1,593	\$ 19,158	(\$6,582)	\$ 12,576
Carol Stream Public Library	\$ 17,565	\$ 33,485	\$ 51,050	(\$6,582)	\$ 44,468
Chicago Heights Public Library	\$ 17,565	\$ 8,519	\$ 26,084	(\$6,582)	\$ 19,502
Chicago Ridge Public Library	\$ 17,565	\$ 13,859	\$ 31,424	(\$6,582)	\$ 24,842
Cicero Public Library	\$ 17,565	\$ 19,496	\$ 37,061	(\$6,582)	\$ 30,479
Clarendon Hills Public Library	\$ 17,565	\$ 6,775	\$ 24,340	(\$6,582)	\$ 17,758
Crestwood Public Library District	\$ 17,565	\$ 4,918	\$ 22,483	(\$6,582)	\$ 15,901
Crete Public Library District	\$ 17,565	\$ 16,543	\$ 34,108	(\$6,582)	\$ 27,526
Dolton Public Library District	\$ 17,565	\$ 11,159	\$ 28,724	(\$6,582)	\$ 22,142
Downers Grove Public Library *	\$ 17,565	\$ 50,152	\$ 67,716	(\$6,582)	\$ 61,134
Eisenhower Public Library District	\$ 17,565	\$ 39,021	\$ 56,586	(\$6,582)	\$ 50,003
Elmwood Park Public Library	\$ 17,565	\$ 14,531	\$ 32,095	(\$6,582)	\$ 25,513
Evergreen Park Public Library	\$ 17,565	\$ 10,376	\$ 27,941	(\$6,582)	\$ 21,359
Flossmoor Public Library	\$ 17,565	\$ 12,182	\$ 29,746	(\$6,582)	\$ 23,164
Forest Park Public Library	\$ 17,565	\$ 16,645	\$ 34,209	(\$6,582)	\$ 27,627
Frankfort Public Library District	\$ 17,565	\$ 20,832	\$ 38,397	(\$6,582)	\$ 31,815
Franklin Park Public Library District	\$ 17,565	\$ 15,995	\$ 33,560	(\$6,582)	\$ 26,978
Geneva Public Library District	\$ 17,565	\$ 44,997	\$ 62,561	(\$6,582)	\$ 55,979

SWAN Fees Committee Recommendation [Updated October 11, 2017]

<b>SWAN PUBLIC LIBRARY</b>	<b>Public Library Base Fee</b>	<b>Public Library Funding Fee</b>	<b>Base + Funding Fees (No State LLSAP Grant)</b>	<b>State LLSAP Grant Discount</b>	<b>Public Library Fee Total (FY19 Est)</b>
Glen Ellyn Public Library	\$ 17,565	\$ 42,816	\$ 60,381	(\$6,582)	\$ 53,799
Glenwood-Lynwood Public Library District	\$ 17,565	\$ 14,130	\$ 31,695	(\$6,582)	\$ 25,112
Grande Prairie Public Library District	\$ 17,565	\$ 13,797	\$ 31,362	(\$6,582)	\$ 24,780
Harvey Public Library District	\$ 17,565	\$ 8,336	\$ 25,901	(\$6,582)	\$ 19,319
Hillside Public Library	\$ 17,565	\$ 10,376	\$ 27,941	(\$6,582)	\$ 21,359
Hinsdale Public Library	\$ 17,565	\$ 27,770	\$ 45,335	(\$6,582)	\$ 38,752
Hodgkins Public Library District	\$ 17,565	\$ 5,170	\$ 22,735	(\$6,582)	\$ 16,153
Homewood Public Library District	\$ 17,565	\$ 22,210	\$ 39,775	(\$6,582)	\$ 33,193
Indian Prairie Public Library District	\$ 17,565	\$ 32,840	\$ 50,404	(\$6,582)	\$ 43,822
Itasca Community Library	\$ 17,565	\$ 15,686	\$ 33,251	(\$6,582)	\$ 26,669
Justice Public Library District	\$ 17,565	\$ 3,003	\$ 20,568	(\$6,582)	\$ 13,986
Kaneville Public Library District	\$ 17,565	\$ 766	\$ 18,331	(\$6,582)	\$ 11,749
La Grange Public Library	\$ 17,565	\$ 27,438	\$ 45,003	(\$6,582)	\$ 38,420
LaGrange Park Public Library District	\$ 17,565	\$ 17,007	\$ 34,572	(\$6,582)	\$ 27,989
Lansing Public Library	\$ 17,565	\$ 24,193	\$ 41,758	(\$6,582)	\$ 35,176
Lyons Public Library	\$ 17,565	\$ 6,563	\$ 24,127	(\$6,582)	\$ 17,545
Markham Public Library	\$ 17,565	\$ 7,154	\$ 24,719	(\$6,582)	\$ 18,137
Matteson Area Public Library District	\$ 17,565	\$ 23,122	\$ 40,687	(\$6,582)	\$ 34,105
Maywood Public Library District	\$ 17,565	\$ 12,353	\$ 29,918	(\$6,582)	\$ 23,336
McCook Public Library District	\$ 17,565	\$ 5,061	\$ 22,626	(\$6,582)	\$ 16,044
Melrose Park Public Library	\$ 17,565	\$ 9,465	\$ 27,030	(\$6,582)	\$ 20,448
Messenger Public Library of North Aurora	\$ 17,565	\$ 15,791	\$ 33,355	(\$6,582)	\$ 26,773
Midlothian Public Library	\$ 17,565	\$ 11,526	\$ 29,090	(\$6,582)	\$ 22,508
Nancy L. McConathy Public Library District	\$ 17,565	\$ 2,958	\$ 20,523	(\$6,582)	\$ 13,941
North Riverside Public Library District	\$ 17,565	\$ 8,598	\$ 26,163	(\$6,582)	\$ 19,580
Northlake Public Library District	\$ 17,565	\$ 23,092	\$ 40,657	(\$6,582)	\$ 34,075
Oak Brook Public Library	\$ 17,565	\$ 9,963	\$ 27,527	(\$6,582)	\$ 20,945
Oak Lawn Public Library *	\$ 17,565	\$ 54,384	\$ 71,949	(\$6,582)	\$ 65,367
Oak Park Public Library *	\$ 17,565	\$ 99,036	\$ 116,600	(\$6,582)	\$ 110,018
Palos Heights Public Library	\$ 17,565	\$ 13,579	\$ 31,144	(\$6,582)	\$ 24,562
Palos Park Public Library	\$ 17,565	\$ 4,080	\$ 21,645	(\$6,582)	\$ 15,063
Park Forest Public Library	\$ 17,565	\$ 15,998	\$ 33,563	(\$6,582)	\$ 26,981
Prairie Trails Public Library District	\$ 17,565	\$ 17,111	\$ 34,676	(\$6,582)	\$ 28,093
Richton Park Public Library District	\$ 17,565	\$ 12,859	\$ 30,423	(\$6,582)	\$ 23,841
River Forest Public Library	\$ 17,565	\$ 11,630	\$ 29,194	(\$6,582)	\$ 22,612
River Grove Public Library District	\$ 17,565	\$ 3,945	\$ 21,509	(\$6,582)	\$ 14,927
Riverdale Public Library District	\$ 17,565	\$ 4,890	\$ 22,455	(\$6,582)	\$ 15,873
Riverside Public Library	\$ 17,565	\$ 10,063	\$ 27,628	(\$6,582)	\$ 21,046
Saint Charles Public Library District	\$ 17,565	\$ 72,924	\$ 90,489	(\$6,582)	\$ 83,907

SWAN Fees Committee Recommendation [Updated October 11, 2017]

<b>SWAN PUBLIC LIBRARY</b>	<b>Public Library Base Fee</b>	<b>Public Library Funding Fee</b>	<b>Base + Funding Fees (No State LLSAP Grant)</b>	<b>State LLSAP Grant Discount</b>	<b>Public Library Fee Total (FY19 Est)</b>
Schiller Park Public Library	\$ 17,565	\$ 9,512	\$ 27,077	(\$6,582)	\$ 20,495
South Holland Public Library	\$ 17,565	\$ 18,510	\$ 36,074	(\$6,582)	\$ 29,492
Steger-South Chicago Heights Public Library District	\$ 17,565	\$ 3,839	\$ 21,404	(\$6,582)	\$ 14,822
Stickney-Forest View Public Library District	\$ 17,565	\$ 9,816	\$ 27,381	(\$6,582)	\$ 20,799
Sugar Grove Public Library District	\$ 17,565	\$ 12,298	\$ 29,863	(\$6,582)	\$ 23,280
Summit Public Library District	\$ 17,565	\$ 8,535	\$ 26,100	(\$6,582)	\$ 19,518
Thomas Ford Memorial Library	\$ 17,565	\$ 12,331	\$ 29,896	(\$6,582)	\$ 23,314
Thornton Public Library	\$ 17,565	\$ 1,190	\$ 18,755	(\$6,582)	\$ 12,172
Tinley Park Public Library *	\$ 17,565	\$ 53,289	\$ 70,854	(\$6,582)	\$ 64,272
Town and Country Public Library District	\$ 17,565	\$ 14,666	\$ 32,231	(\$6,582)	\$ 25,649
University Park Public Library District	\$ 17,565	\$ 5,045	\$ 22,610	(\$6,582)	\$ 16,028
Villa Park Public Library	\$ 17,565	\$ 19,552	\$ 37,117	(\$6,582)	\$ 30,534
West Chicago Public Library District	\$ 17,565	\$ 20,238	\$ 37,802	(\$6,582)	\$ 31,220
Westchester Public Library	\$ 17,565	\$ 11,728	\$ 29,293	(\$6,582)	\$ 22,711
Westmont Public Library	\$ 17,565	\$ 17,436	\$ 35,001	(\$6,582)	\$ 28,418
William Leonard Public Library District	\$ 17,565	\$ 1,987	\$ 19,552	(\$6,582)	\$ 12,969
Wood Dale Public Library District	\$ 17,565	\$ 22,312	\$ 39,877	(\$6,582)	\$ 33,295
Woodridge Public Library	\$ 17,565	\$ 34,808	\$ 52,373	(\$6,582)	\$ 45,790
Worth Public Library District	\$ 17,565	\$ 7,304	\$ 24,869	(\$6,582)	\$ 18,287

\* Indicates SWAN Cataloging Library that received 15% discount from FY15 – FY18

**Appendix B: Public Library Property Tax Data**

2015 data collected from the treasurers of Cook, DuPage, Kane and Will counties.

<b>Library Name</b>	<b>Cook County Treasurer</b>	<b>DuPage County Treasurer</b>	<b>Kane County Treasurer</b>	<b>Will County Treasurer</b>	<b>County Tax Payment Total</b>
Acorn Public Library District	\$1,063,259.16				<b>\$1,063,259.16</b>
Alsip-Merrionette Park Public Library District	\$2,876,309.71				<b>\$2,876,309.71</b>
Batavia Public Library District			\$3,354,873.33		<b>\$3,354,873.33</b>
Bedford Park Public Library District	\$1,244,033.55				<b>\$1,244,033.55</b>
Beecher Community Library District				\$290,005.92	<b>\$290,005.92</b>
Bellwood Public Library	\$1,737,746.43				<b>\$1,737,746.43</b>
Bensenville Community Public Library District		\$1,491,454.94			<b>\$1,491,454.94</b>
Berkeley Public Library	\$366,585.94				<b>\$366,585.94</b>
Berwyn Public Library	\$3,312,117.12				<b>\$3,312,117.12</b>
Bloomington Public Library		\$2,814,058.70			<b>\$2,814,058.70</b>
Blue Island Public Library	\$1,092,171.53				<b>\$1,092,171.53</b>
Bridgeview Public Library	\$1,294,514.14				<b>\$1,294,514.14</b>
Broadview Public Library District	\$1,289,842.17				<b>\$1,289,842.17</b>
Brookfield Public Library	\$2,159,682.92				<b>\$2,159,682.92</b>
Calumet City Public Library	\$1,669,206.25				<b>\$1,669,206.25</b>
Calumet Park Public Library	\$165,208.74				<b>\$165,208.74</b>
Carol Stream Public Library		\$3,472,670.30			<b>\$3,472,670.30</b>
Chicago Heights Public Library	\$883,511.47				<b>\$883,511.47</b>
Chicago Ridge Public Library	\$1,437,306.63				<b>\$1,437,306.63</b>
Cicero Public Library	\$2,021,899.07				<b>\$2,021,899.07</b>
Clarendon Hills Public Library		\$702,655.41			<b>\$702,655.41</b>
Crestwood Public Library District	\$510,032.37				<b>\$510,032.37</b>
Crete Public Library District				\$1,715,674.26	<b>\$1,715,674.26</b>
Dolton Public Library District	\$1,157,288.96				<b>\$1,157,288.96</b>
Downers Grove Public Library		\$5,201,104.86			<b>\$5,201,104.86</b>
Eisenhower Public Library District	\$4,046,747.84				<b>\$4,046,747.84</b>
Elmwood Park Public Library	\$1,506,928.70				<b>\$1,506,928.70</b>
Evergreen Park Public Library	\$1,076,091.15				<b>\$1,076,091.15</b>
Flossmoor Public Library	\$1,263,321.04				<b>\$1,263,321.04</b>
Forest Park Public Library	\$1,726,171.45				<b>\$1,726,171.45</b>
Frankfort Public Library District	\$18,282.02			\$2,142,178.99	<b>\$2,160,461.01</b>
Franklin Park Public Library District	\$1,658,843.46				<b>\$1,658,843.46</b>
Geneva Public Library District			\$4,666,489.39		<b>\$4,666,489.39</b>
Glen Ellyn Public Library		\$4,440,398.28			<b>\$4,440,398.28</b>
Glenwood-Lynwood Public Library District	\$1,465,364.54				<b>\$1,465,364.54</b>
Grande Prairie Public Library District	\$1,430,906.05				<b>\$1,430,906.05</b>
Harvey Public Library District	\$864,504.45				<b>\$864,504.45</b>
Hillside Public Library	\$1,076,065.08				<b>\$1,076,065.08</b>
Hinsdale Public Library	\$346,010.14	\$2,533,939.27			<b>\$2,879,949.41</b>

SWAN Fees Committee Recommendation [Updated October 11, 2017]

Library Name	Cook County Treasurer	DuPage County Treasurer	Kane County Treasurer	Will County Treasurer	County Tax Payment Total
Hodgkins Public Library District	\$536,195.82				\$536,195.82
Homewood Public Library District	\$2,303,373.16				\$2,303,373.16
Indian Prairie Public Library District	\$203,144.18	\$3,202,566.81			\$3,405,710.99
Itasca Community Library		\$1,626,795.49			\$1,626,795.49
Justice Public Library District	\$311,456.09				\$311,456.09
Kaneville Public Library District			\$79,438.65		\$79,438.65
La Grange Public Library	\$2,845,512.63				\$2,845,512.63
LaGrange Park Public Library District	\$1,763,724.29				\$1,763,724.29
Lansing Public Library	\$2,509,014.77				\$2,509,014.77
Lyons Public Library	\$680,585.63				\$680,585.63
Markham Public Library	\$741,921.29				\$741,921.29
Matteson Area Public Library District	\$2,397,929.38				\$2,397,929.38
Maywood Public Library District	\$1,281,136.74				\$1,281,136.74
McCook Public Library District	\$524,859.57				\$524,859.57
Melrose Park Public Library	\$981,606.11				\$981,606.11
Messenger Public Library of North Aurora			\$1,637,598.40		\$1,637,598.40
Midlothian Public Library	\$1,195,291.44				\$1,195,291.44
Nancy L. McConathy Public Library District	\$306,661.86			\$101.90	\$306,763.76
North Riverside Public Library District	\$891,648.20				\$891,648.20
Northlake Public Library District	\$2,394,836.28				\$2,394,836.28
Oak Brook Public Library					\$1,033,205.00
Oak Lawn Public Library	\$5,640,075.95				\$5,640,075.95
Oak Park Public Library	\$10,270,760.26				\$10,270,760.26
Palos Heights Public Library	\$1,408,250.90				\$1,408,250.90
Palos Park Public Library	\$423,124.16				\$423,124.16
Park Forest Public Library	\$1,659,155.84				\$1,659,155.84
Prairie Trails Public Library District	\$1,774,529.67				\$1,774,529.67
Richton Park Public Library District	\$1,333,525.90				\$1,333,525.90
River Forest Public Library	\$1,206,076.45				\$1,206,076.45
River Grove Public Library District	\$409,075.14				\$409,075.14
Riverdale Public Library District	\$507,136.50				\$507,136.50
Riverside Public Library	\$1,043,639.95				\$1,043,639.95
Saint Charles Public Library District		\$523,176.97	\$7,039,602.99		\$7,562,779.96
Schiller Park Public Library	\$986,512.92				\$986,512.92
South Holland Public Library	\$1,919,588.42				\$1,919,588.42
Steger-South Chicago Heights Public Library District	\$270,678.83			\$127,503.17	\$398,182.00
Stickney-Forest View Public Library District	\$1,017,993.92				\$1,017,993.92
Sugar Grove Public Library District			\$1,275,386.92		\$1,275,386.92
Summit Public Library District	\$885,163.22				\$885,163.22
Thomas Ford Memorial Library	\$1,278,868.82				\$1,278,868.82
Thornton Public Library	\$123,401.71				\$123,401.71
Tinley Park Public Library	\$4,190,736.28			\$1,335,746.07	\$5,526,482.35



SWAN Fees Committee Recommendation [Updated October 11, 2017]

<b>Library Name</b>	<b>Cook County Treasurer</b>	<b>DuPage County Treasurer</b>	<b>Kane County Treasurer</b>	<b>Will County Treasurer</b>	<b>County Tax Payment Total</b>
Town and Country Public Library District			\$1,521,023.57		<b>\$1,521,023.57</b>
University Park Public Library District	\$7,458.44			\$515,795.35	<b>\$523,253.79</b>
Villa Park Public Library		\$2,027,683.51			<b>\$2,027,683.51</b>
West Chicago Public Library District		\$2,098,795.22			<b>\$2,098,795.22</b>
Westchester Public Library	\$1,216,319.96				<b>\$1,216,319.96</b>
Westmont Public Library		\$1,808,222.66			<b>\$1,808,222.66</b>
William Leonard Public Library District	\$206,034.40				<b>\$206,034.40</b>
Wood Dale Public Library District		\$2,313,932.39			<b>\$2,313,932.39</b>
Woodridge Public Library		\$3,361,871.22		\$247,957.00	<b>\$3,609,828.22</b>
Worth Public Library District	\$757,527.41				<b>\$757,527.41</b>

## Appendix C: Current SWAN Fee Chart FY18

SWAN LIBRARY	FY18 SWAN Member Fee	FY15 SWAN Member Fee	Difference btw FY15 & FY18 Fee	Percentage Change	Accumulated Savings FY16-FY18
Acorn	\$ 20,999	\$23,630	\$ (2,631)	-13%	\$ (7,893)
Alsip-Merr. Pk	\$ 24,514	\$27,585	\$ (3,071)	-13%	\$ (9,213)
Bedford Pk	\$ 16,927	\$19,048	\$ (2,121)	-13%	\$ (6,362)
Beecher	\$ 10,341	\$11,637	\$ (1,296)	-13%	\$ (3,888)
Bellwood	\$ 18,563	\$20,888	\$ (2,325)	-13%	\$ (6,976)
Berkeley	\$ 11,932	\$13,427	\$ (1,495)	-13%	\$ (4,484)
Berwyn	\$ 33,218	\$37,380	\$ (4,162)	-13%	\$ (12,486)
Blue Island	\$ 22,282	\$25,074	\$ (2,792)	-13%	\$ (8,375)
Bridgeview	\$ 18,226	\$20,509	\$ (2,283)	-13%	\$ (6,850)
Broadview	\$ 16,494	\$18,561	\$ (2,067)	-13%	\$ (6,201)
Brookfield	\$ 23,616	\$26,575	\$ (2,959)	-13%	\$ (8,877)
Brookfield Zoo	\$ 7,990	\$8,992	\$ (1,002)	-13%	\$ (3,006)
Calumet City	\$ 31,636	\$35,599	\$ (3,963)	-13%	\$ (11,889)
Calumet Park	\$ 9,040	\$10,173	\$ (1,133)	-13%	\$ (3,399)
Chicago Hts.	\$ 21,557	\$24,257	\$ (2,700)	-13%	\$ (8,100)
Chicago Ridge	\$ 18,736	\$21,084	\$ (2,348)	-13%	\$ (7,043)
Cicero	\$ 29,412	\$33,098	\$ (3,686)	-13%	\$ (11,057)
Clarendon Hls	\$ 17,112	\$19,256	\$ (2,144)	-13%	\$ (6,431)
Crestwood	\$ 14,658	\$16,495	\$ (1,837)	-13%	\$ (5,511)
Crete	\$ 21,032	\$23,667	\$ (2,635)	-13%	\$ (7,905)
Dolton	\$ 22,276	\$25,066	\$ (2,790)	-13%	\$ (8,371)
Downers Grove	\$ 53,223	\$59,891	\$ (6,668)	-13%	\$ (20,003)
Eisenhower	\$ 33,720	\$37,944	\$ (4,224)	-13%	\$ (12,673)
Elmwood Pk	\$ 24,623	\$27,708	\$ (3,085)	-13%	\$ (9,255)
Evergreen Pk	\$ 19,605	\$22,061	\$ (2,456)	-13%	\$ (7,368)
Flossmoor	\$ 21,851	\$24,589	\$ (2,738)	-13%	\$ (8,214)
Forest Pk	\$ 22,445	\$25,258	\$ (2,813)	-13%	\$ (8,438)
Frankfort	\$ 31,386	\$35,318	\$ (3,932)	-13%	\$ (11,795)
Franklin Park	\$ 35,435			NEW	\$ -
Glenwood-Lyn	\$ 18,739	\$21,087	\$ (2,348)	-13%	\$ (7,045)
Grande Prairie	\$ 19,024	\$21,408	\$ (2,384)	-13%	\$ (7,151)
Harvey	\$ 20,128	\$22,649	\$ (2,521)	-13%	\$ (7,564)
Hillside	\$ 15,104	\$16,996	\$ (1,892)	-13%	\$ (5,677)
Hinsdale	\$ 29,928	\$33,678	\$ (3,750)	-13%	\$ (11,249)
Hodgkins	\$ 12,910	\$14,527	\$ (1,617)	-13%	\$ (4,852)
Homewood	\$ 28,955	\$32,583	\$ (3,628)	-13%	\$ (10,883)
Indian Prairie	\$ 45,620	\$51,336	\$ (5,716)	-13%	\$ (17,147)
Justice	\$ 12,480	\$14,043	\$ (1,563)	-13%	\$ (4,689)
La Grange	\$ 28,250	\$31,790	\$ (3,540)	-13%	\$ (10,619)

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SWAN LIBRARY	FY18 SWAN Member Fee	FY15 SWAN Member Fee	Difference btw FY15 & FY18 Fee	Percentage Change	Accumulated Savings FY16-FY18
La Grange Pk	\$ 22,566	\$25,393	\$ (2,827)	-13%	\$ (8,482)
Lansing	\$ 27,629			NEW	\$ -
Lyons	\$ 15,822	\$17,804	\$ (1,982)	-13%	\$ (5,946)
Markham	\$ 13,649	\$15,360	\$ (1,711)	-13%	\$ (5,132)
Matteson	\$ 24,594	\$27,675	\$ (3,081)	-13%	\$ (9,243)
Maywood	\$ 18,827	\$21,186	\$ (2,359)	-13%	\$ (7,076)
McCook	\$ 10,521	\$11,840	\$ (1,319)	-13%	\$ (3,956)
Melrose Pk	\$ 23,002	\$25,884	\$ (2,882)	-13%	\$ (8,645)
Midlothian	\$ 17,550	\$19,749	\$ (2,199)	-13%	\$ (6,596)
Morton Arboretum	\$ 8,657	\$9,742	\$ (1,085)	-13%	\$ (3,255)
N McConathy	\$ 10,744	\$12,091	\$ (1,347)	-13%	\$ (4,040)
No.Riverside	\$ 16,197	\$18,227	\$ (2,030)	-13%	\$ (6,089)
Northlake	\$ 22,927	\$25,800	\$ (2,873)	-13%	\$ (8,618)
Oak Lawn	\$ 42,346	\$47,650	\$ (5,304)	-13%	\$ (15,913)
Oak Park	\$ 64,085	\$72,114	\$ (8,029)	-13%	\$ (24,086)
Palos Hts	\$ 20,281	\$22,822	\$ (2,541)	-13%	\$ (7,623)
Palos Pk	\$ 12,439	\$13,998	\$ (1,559)	-13%	\$ (4,677)
Park Forest	\$ 25,274	\$28,440	\$ (3,166)	-13%	\$ (9,498)
Prairie State Col	\$ 18,619	\$21,061	\$ (2,442)	-13%	\$ (7,326)
Prairie Trls	\$ 23,341	\$26,265	\$ (2,924)	-13%	\$ (8,773)
Richton Pk	\$ 14,851	\$16,712	\$ (1,861)	-13%	\$ (5,582)
River Forest	\$ 20,808	\$23,416	\$ (2,608)	-13%	\$ (7,823)
River Grove	\$ 11,400	\$12,828	\$ (1,428)	-13%	\$ (4,285)
Riverdale	\$ 13,412	\$15,093	\$ (1,681)	-13%	\$ (5,043)
Riverside	\$ 22,466	\$25,280	\$ (2,814)	-13%	\$ (8,443)
Schiller Pk	\$ 10,732	\$12,076	\$ (1,344)	-13%	\$ (4,033)
So. Holland	\$ 24,634	\$27,720	\$ (3,086)	-13%	\$ (9,259)
Steger-S.Chgo.	\$ 11,487	\$12,926	\$ (1,439)	-13%	\$ (4,318)
Stickney-FV	\$ 15,741	\$17,714	\$ (1,973)	-13%	\$ (5,918)
Summit	\$ 12,417	\$13,973	\$ (1,556)	-13%	\$ (4,669)
Thomas Ford	\$ 21,937	\$24,685	\$ (2,748)	-13%	\$ (8,244)
Thornton	\$ 9,733	\$10,952	\$ (1,219)	-13%	\$ (3,657)
Tinley Pk	\$ 38,689	\$43,536	\$ (4,847)	-13%	\$ (14,540)
University Pk	\$ 11,445	\$12,880	\$ (1,435)	-13%	\$ (4,304)
Westchester	\$ 22,622	\$25,456	\$ (2,834)	-13%	\$ (8,503)
Westmont	\$ 27,294	\$30,713	\$ (3,419)	-13%	\$ (10,258)
Wm. Leonard	\$ 8,479	\$9,541	\$ (1,062)	-13%	\$ (3,187)
Woodridge	\$ 42,101	\$47,375	\$ (5,274)	-13%	\$ (15,822)
Worth	\$ 14,161	\$15,936	\$ (1,775)	-13%	\$ (5,324)

## Appendix D: Comparison for 97 SWAN Libraries Membership Fees

78 SWAN libraries sorted low- high for new formula compared to FY15 SWAN Fees. SWAN has 21 new libraries that have joined since FY15 so they are left at the end of the comparison table.

SWAN LIBRARY	Type	SWANFY19 Fee Est. (No LLSAP Funding Discount)	SWAN FY19 Fee Est. with LLSAP Grant Discount	Current SWAN Fee FY16,FY17, FY18	SWAN Library FY15 Fee	Increase/ (Decrease) from FY15
Calumet City Public Library	Public	\$33,660	<b>\$27,078</b>	\$31,636	\$35,599	(\$8,521)
Indian Prairie Public Library District	Public	\$50,404	<b>\$43,822</b>	\$45,620	\$51,336	(\$7,514)
Melrose Park Public Library	Public	\$27,030	<b>\$20,448</b>	\$23,002	\$25,884	(\$5,436)
Chicago Heights Public Library	Public	\$26,084	<b>\$19,502</b>	\$21,557	\$24,257	(\$4,755)
Riverside Public Library	Public	\$27,628	<b>\$21,046</b>	\$22,466	\$25,280	(\$4,234)
Blue Island Public Library	Public	\$28,096	<b>\$21,514</b>	\$22,282	\$25,074	(\$3,560)
Frankfort Public Library District	Public	\$38,397	<b>\$31,815</b>	\$31,386	\$35,318	(\$3,503)
Harvey Public Library District	Public	\$25,901	<b>\$19,319</b>	\$20,128	\$22,649	(\$3,330)
Dolton Public Library District	Public	\$28,724	<b>\$22,142</b>	\$22,276	\$25,066	(\$2,924)
Westchester Public Library	Public	\$29,293	<b>\$22,711</b>	\$22,622	\$25,456	(\$2,745)
Cicero Public Library	Public	\$37,061	<b>\$30,479</b>	\$29,412	\$33,098	(\$2,619)
Acorn Public Library District	Public	\$27,817	<b>\$21,235</b>	\$20,999	\$23,630	(\$2,395)
Prairie State College	Academic		<b>\$18,667</b>	\$18,619	\$21,061	(\$2,394)
Westmont Public Library	Public	\$35,001	<b>\$28,418</b>	\$27,294	\$30,713	(\$2,295)
Elmwood Park Public Library	Public	\$32,095	<b>\$25,513</b>	\$24,623	\$27,708	(\$2,195)
Woodridge Public Library	Public	\$52,373	<b>\$45,790</b>	\$42,101	\$47,375	(\$1,585)
Clarendon Hills Public Library	Public	\$24,340	<b>\$17,758</b>	\$17,112	\$19,256	(\$1,498)
Park Forest Public Library	Public	\$33,563	<b>\$26,981</b>	\$25,274	\$28,440	(\$1,459)
Flossmoor Public Library	Public	\$29,746	<b>\$23,164</b>	\$21,851	\$24,589	(\$1,425)
Thomas Ford Memorial Library	Public	\$29,896	<b>\$23,314</b>	\$21,937	\$24,685	(\$1,371)
River Forest Public Library	Public	\$29,194	<b>\$22,612</b>	\$20,808	\$23,416	(\$804)
Evergreen Park Public Library	Public	\$27,941	<b>\$21,359</b>	\$19,605	\$22,061	(\$702)
Crestwood Public Library District	Public	\$22,483	<b>\$15,901</b>	\$14,658	\$16,495	(\$594)
Lyons Public Library	Public	\$24,127	<b>\$17,545</b>	\$15,822	\$17,804	(\$259)
Justice Public Library District	Public	\$20,568	<b>\$13,986</b>	\$12,480	\$14,043	(\$57)
Homewood Public Library District	Public	\$39,775	<b>\$33,193</b>	\$28,955	\$32,583	\$610
Riverdale Public Library District	Public	\$22,455	<b>\$15,873</b>	\$13,412	\$15,093	\$780
Brookfield Zoo	Special		<b>\$10,000</b>	\$7,990	\$8,992	\$1,008
Palos Park Public Library	Public	\$21,645	<b>\$15,063</b>	\$12,439	\$13,998	\$1,065
Berkeley Public Library	Public	\$21,100	<b>\$14,517</b>	\$11,932	\$13,427	\$1,090
Thornton Public Library	Public	\$18,755	<b>\$12,172</b>	\$9,733	\$10,952	\$1,220
Downers Grove Public Library	Public	\$67,716	<b>\$61,134</b>	\$53,223	\$59,891	\$1,243

SWAN Fees Committee Recommendation [Updated October 11, 2017]

<b>SWAN LIBRARY</b>	<b>Type</b>	<b>SWANFY19 Fee Est. (No LLSAP Funding Discount)</b>	<b>SWAN FY19 Fee Est. with LLSAP Grant Discount</b>	<b>Current SWAN Fee FY16,FY17, FY18</b>	<b>SWAN Library FY15 Fee</b>	<b>Increase/ (Decrease) from FY15</b>
North Riverside Public Library District	Public	\$26,163	<b>\$19,580</b>	\$16,197	\$18,227	\$1,353
Hodgkins Public Library District	Public	\$22,735	<b>\$16,153</b>	\$12,910	\$14,527	\$1,626
Palos Heights Public Library	Public	\$31,144	<b>\$24,562</b>	\$20,281	\$22,822	\$1,740
South Holland Public Library	Public	\$36,074	<b>\$29,492</b>	\$24,634	\$27,720	\$1,772
Prairie Trails Public Library District	Public	\$34,676	<b>\$28,093</b>	\$23,341	\$26,265	\$1,828
Nancy L. McConathy Public Library District	Public	\$20,523	<b>\$13,941</b>	\$10,744	\$12,091	\$1,850
Steger-South Chicago Heights Public Library District	Public	\$21,404	<b>\$14,822</b>	\$11,487	\$12,926	\$1,896
River Grove Public Library District	Public	\$21,509	<b>\$14,927</b>	\$11,400	\$12,828	\$2,099
Beecher Community Library District	Public	\$20,361	<b>\$13,779</b>	\$10,341	\$11,637	\$2,142
Maywood Public Library District	Public	\$29,918	<b>\$23,336</b>	\$18,827	\$21,186	\$2,150
Worth Public Library District	Public	\$24,869	<b>\$18,287</b>	\$14,161	\$15,936	\$2,351
Forest Park Public Library	Public	\$34,209	<b>\$27,627</b>	\$22,445	\$25,258	\$2,369
Calumet Park Public Library	Public	\$19,158	<b>\$12,576</b>	\$9,040	\$10,173	\$2,403
LaGrange Park Public Library District	Public	\$34,572	<b>\$27,989</b>	\$22,566	\$25,393	\$2,596
Morton Arboretum	Special		<b>\$12,500</b>	\$8,657	\$9,742	\$2,758
Midlothian Public Library	Public	\$29,090	<b>\$22,508</b>	\$17,550	\$19,749	\$2,759
Markham Public Library	Public	\$24,719	<b>\$18,137</b>	\$13,649	\$15,360	\$2,777
Bridgeview Public Library	Public	\$30,047	<b>\$23,465</b>	\$18,226	\$20,509	\$2,956
Stickney-Forest View Public Library District	Public	\$27,381	<b>\$20,799</b>	\$15,741	\$17,714	\$3,085
University Park Public Library District	Public	\$22,610	<b>\$16,028</b>	\$11,445	\$12,880	\$3,148
Grande Prairie Public Library District	Public	\$31,362	<b>\$24,780</b>	\$19,024	\$21,408	\$3,372
William Leonard Public Library District	Public	\$19,552	<b>\$12,969</b>	\$8,479	\$9,541	\$3,428
Chicago Ridge Public Library	Public	\$31,424	<b>\$24,842</b>	\$18,736	\$21,084	\$3,758
Crete Public Library District	Public	\$34,108	<b>\$27,526</b>	\$21,032	\$23,667	\$3,859
Bedford Park Public Library District	Public	\$29,560	<b>\$22,978</b>	\$16,927	\$19,048	\$3,930
Glenwood-Lynwood Public Library District	Public	\$31,695	<b>\$25,112</b>	\$18,739	\$21,087	\$4,025
McCook Public Library District	Public	\$22,626	<b>\$16,044</b>	\$10,521	\$11,840	\$4,204
Hillside Public Library	Public	\$27,941	<b>\$21,359</b>	\$15,104	\$16,996	\$4,363
Broadview Public Library District	Public	\$30,002	<b>\$23,420</b>	\$16,494	\$18,561	\$4,859
Hinsdale Public Library	Public	\$45,335	<b>\$38,752</b>	\$29,928	\$33,678	\$5,074
Brookfield Public Library	Public	\$38,390	<b>\$31,807</b>	\$23,616	\$26,575	\$5,232
Berwyn Public Library	Public	\$49,502	<b>\$42,920</b>	\$33,218	\$37,380	\$5,540
Summit Public Library District	Public	\$26,100	<b>\$19,518</b>	\$12,417	\$13,973	\$5,545
Matteson Area Public Library District	Public	\$40,687	<b>\$34,105</b>	\$24,594	\$27,675	\$6,430
La Grange Public Library	Public	\$45,003	<b>\$38,420</b>	\$28,250	\$31,790	\$6,630
Bellwood Public Library	Public	\$34,321	<b>\$27,739</b>	\$18,563	\$20,888	\$6,851

SWAN Fees Committee Recommendation [Updated October 11, 2017]

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Richton Park Public Library District	Public	\$30,423	<b>\$23,841</b>	\$14,851	\$16,712	\$7,129
Northlake Public Library District	Public	\$40,657	<b>\$34,075</b>	\$22,927	\$25,800	\$8,275
Schiller Park Public Library	Public	\$27,077	<b>\$20,495</b>	\$10,732	\$12,076	\$8,419
Alsip-Merrionette Park Public Library District	Public	\$45,300	<b>\$38,717</b>	\$24,514	\$27,585	\$11,132
Eisenhower Public Library District	Public	\$56,586	<b>\$50,003</b>	\$33,720	\$37,944	\$12,059
Oak Lawn Public Library	Public	\$71,949	<b>\$65,367</b>	\$42,346	\$47,650	\$17,717
Tinley Park Public Library	Public	\$70,854	<b>\$64,272</b>	\$38,689	\$43,536	\$20,736
Oak Park Public Library	Public	\$116,600	<b>\$110,018</b>	\$64,085	\$72,114	\$37,904
National University of Health Sciences	Academic		<b>\$14,333</b>			
Batavia Public Library District	Public	\$49,914	<b>\$43,332</b>			
Bensenville Community Public Library District	Public	\$31,946	<b>\$25,364</b>			
Bloomington Public Library	Public	\$44,699	<b>\$38,117</b>			
Carol Stream Public Library	Public	\$51,050	<b>\$44,468</b>			
Franklin Park Public Library District	Public	\$33,560	<b>\$26,978</b>	\$35,435		
Geneva Public Library District	Public	\$62,561	<b>\$55,979</b>			
Glen Ellyn Public Library	Public	\$60,381	<b>\$53,799</b>			
Itasca Community Library	Public	\$33,251	<b>\$26,669</b>			
Kaneville Public Library District	Public	\$18,331	<b>\$11,749</b>			
Lansing Public Library	Public	\$41,758	<b>\$35,176</b>	\$27,629		
Messenger Public Library of North Aurora	Public	\$33,355	<b>\$26,773</b>			
Oak Brook Public Library	Public	\$27,527	<b>\$20,945</b>			
Saint Charles Public Library District	Public	\$90,489	<b>\$83,907</b>			
Sugar Grove Public Library District	Public	\$29,863	<b>\$23,280</b>			
Town and Country Public Library District	Public	\$32,231	<b>\$25,649</b>			
Villa Park Public Library	Public	\$37,117	<b>\$30,534</b>			
West Chicago Public Library District	Public	\$37,802	<b>\$31,220</b>			
Wood Dale Public Library District	Public	\$39,877	<b>\$33,295</b>			
Bensenville Elementary School District #2	School		<b>\$17,500</b>			
Theosophical Society in America	Special		<b>\$12,500</b>			

## **Appendix E: Recommendations to SWAN Board Outside of the Fees Committee Charge**

- The SWAN Fees Committee recommends the SWAN Board set a requirement for schools seeking full membership in SWAN. Schools should partner with their local public library and create a formal intergovernmental agreement as a requirement for full membership in SWAN. The purpose of this is to ensure the local public library supports the endeavors of the school library and supplements SWAN as it pertains to training and support of ILS functions and consortium best practices.